

**18 BOARD
MEMBERS
SAFEGUARDING
OUR MEMBERS'
INTERESTS**

Members of the Board - Chairman and Deputy Chairman



TAN SRI SAMUDIN BIN OSMAN

Chairman
(sam@epf.gov.my)

Tan Sri Samsudin bin Osman has been Chairman of the Board for eight years, beginning 1 February 2007.

During his years of service in the Government, Tan Sri Samsudin has been President of Putrajaya Corporation, Chief Secretary to the Government, Director-General of the Public Service Department, Secretary-General of the Ministry of Home Affairs, Secretary-General of the Ministry of Domestic Trade and Consumer Affairs, Federal Secretary of Sabah and Deputy Secretary-General of the Ministry of Transport.

He is currently Chairman of BIMB Holdings Berhad, Kwasa Land Sdn Bhd, the Board of Directors of Universiti Utara Malaysia (UUM) and a Director of Sime Darby Berhad. He is also Pro-Chancellor of Universiti Malaysia Terengganu (UMT), Chancellor of University College Bestari, Chairman of the National Unity Consultative Council (NUCC) and Chairman of the Board of Trustees of the Mahathir Science Award Foundation. He holds a Master of Public Administration from Pennsylvania State University, USA.



DATO' MAT NOOR NAWI

Deputy Secretary-General (Policy)
Ministry of Finance
(MAT-NOOR@epf.gov.my)

Dato' Mat Noor Nawi was appointed to the Board on 1 December 2012 as a Government representative. He holds a Bachelor of Science in Resource Economics from Universiti Putra Malaysia and a Master of Science in Policy Economics from University of Illinois Urbana-Champaign, USA.

He joined the civil service in 1981 as an Agriculture Economist at the Federal Agricultural Marketing Board (FAMA). He then began an illustrious 29-year career at the Economic Planning Unit (EPU) beginning as an Assistant Director of the Distribution Section before being appointed as the Deputy Director-General 1. He was subsequently made Deputy Secretary-General (Systems and Controls), Ministry of Finance, beginning October 2011 before being appointed as the Deputy Secretary-General (Policy) at the same ministry in November 2012.

He has been involved in preparing a number of Malaysia's 5-year development plans beginning with the Mid-Term of the Fourth Malaysia Plan. His services to the nation have been recognised with various awards, including the Kesatria Mangku Negara in 2008 and Darjah Kebesaran Setia Mahkota Kelantan Yang Amat Terbilang in 2009.

Members of the Board - Government Representatives



TAN SRI MOHAMAD ZABIDI ZAINAL

Director-General of the Public Service Department
(MOHAMAD-ZABIDI@epf.gov.my)

Tan Sri Mohamad Zabidi Zainal was appointed on 1 June 2013.

He has a Bachelor (Hons) in South East Asian Studies and a Master of Public Administration, both from the University of Malaya.

Before being appointed to his current post as Director-General of Public Service, he was Director-General of the Malaysian Administrative Modernisation and Management Planning Unit (MAMPU) from 2010-2013; Perlis State Secretary from 2008-2010 and Deputy Secretary-General of the Ministry of Health from 2007-2008.

He is Chairman of the Academic / Curriculum Committee of the Board of Trustees of the Razak School of Government (RSOG) and a Board member of the Inland Revenue Board of Malaysia.



DATUK SERI HAJI SARIPUDDIN BIN HAJI KASIM

Secretary-General Ministry of Human Resources
(SARIPUDDIN-KASIM@epf.gov.my)

Datuk Seri Haji Saripuddin Bin Haji Kasim was appointed on 1 May 2014. He holds a Bachelor of Economics (Hons) from the University of Malaya and a Master of Business Administration from the University of Hartford, USA.

He joined the civil service in 1982 as an Assistant Director in the Ministry of Trade and Industry. Thereupon he has assumed positions of increasing responsibility within different ministries, from being an Assistant Secretary in the Ministry of Public Enterprises to Assistant Registrar at the National Institute of Public Administration (INTAN); Principal Assistant Director of the Public Services Department, and Special Officer to the Director-General of Public Services. In 2001, he was delegated as a Counsellor at the Malaysian Embassy in Tokyo, Japan. This was followed by a posting in 2004 as an Attache of Education and Training at the Malaysian High Commission in London, United Kingdom. Upon his return to Malaysia, he served as Secretary of the International Relations Division, Ministry of Women, Family and Community Development from 2006 until 2007 before being appointed as Deputy Secretary-General of the same ministry in 2008. In 2010, he was made Director-General of Legal Affairs in the Prime Minister's Department before assuming the role of Secretary-General of the Ministry of Domestic Trade, Cooperatives and Consumerism in 2011. In 2014, he was assigned to his current position of Secretary-General of the Ministry of Human Resources.

Datuk Seri Haji Saripuddin is also a Director of Bank Rakyat and Malaysia Productivity Corporation (MPC), and a Council Member of the Malaysian Qualifications Agency (MQA).

Members of the Board - Government Representatives (Cont'd.)



TAN SRI DATUK AMAR HAJI MOHAMAD MORSHIDI BIN ABDUL GHANI

State Secretary of Sarawak
(MOHAMAD-MORSHIDI@epf.gov.my)

Tan Sri Datuk Amar Haji Mohamad Morshidi bin Abdul Ghani was appointed on 2 August 2009. He holds a Bachelor of Economics (majoring in Statistics) from Universiti Kebangsaan Malaysia (UKM), Bangi, and a Master of Human Resources Management from University of Scranton, Pennsylvania, USA. He has also attended a Senior Executive Fellows programme at Harvard University, USA.

He began his career as a Management Executive with Petronas in 1980 before joining the Sarawak Civil Service in 1988 as the Director of Kuching North City Hall (DBKU). He has 26 years of experience in various state government agencies, including in the Chief Minister's Department and the Ministry of Social Development and Urbanisation. Between 2006 and 2009, he was the Deputy State Secretary (Planning and Development) and Deputy State Secretary (Administration, Security and Corporate Affairs). Since August 2009, he has been the Sarawak State Secretary. He also sits on the boards of Universiti Malaysia Sarawak (UNIMAS) and Swinburne University.

He was awarded the Darjah Panglima Setia Mahkota, carrying the title "Tan Sri" by the Seri Paduka Baginda Yang Di-Pertuan Agong of Malaysia in addition to various other state awards by the Tuan Yang Terutama Yang di-Pertua Negeri Sarawak.



TAN SRI SUKARTI BIN WAKIMAN

State Secretary of Sabah
(SUKARTI-WAKIMAN@epf.gov.my)

Tan Sri Sukarti bin Wakiman was appointed on 1 June 2001. He is the State Secretary of Sabah and holds a Bachelor (Hons) in Anthropology and Sociology from University of Malaya, Kuala Lumpur.

Members of the Board - Employers Representatives



TAN SRI AZMAN SHAH BIN HARON

President, Malaysian Employers Federation (MEF)
(AZMAN-SHAH@epf.gov.my)

Tan Sri Azman Shah bin Haron was appointed on 1 June 2007. He is President of the Malaysian Employers Federation (MEF), and holds a Diploma in General Hotel Management from Holiday Inn University, USA.

He sits on the Board of various local and international companies, including AlangkaSuka Hotels and Resorts Berhad, which operates 33 Holiday Villa hotels and resorts in Asia, Middle East, Africa and Europe.

He is also Chairman of the Consultative Panel for the Hospitality Industry at the Malaysia Productivity Corporation (MPC), Board Member of Malaysia Productivity Corporation (MPC), a Board member of the Malaysian Industrial Development Authority (MIDA), an Alternate member of the Asia Pacific Economic Corporation (APEC) / Business Advisory Council (ABAC) Malaysia, Treasurer of Rumah Bakti Dato' Harun Idris in Ulu Klang, Selangor, a member of PEMUDAH Malaysia (a special taskforce to facilitate business), Co-Chairman of the Working Group Efficiency Issues (WGEI) and Chairman of the Industrial Advisory Committee, Department of Polytechnic Education in the Higher Education Department.

In addition, he was Past President of the International Organisation of Employers (IOE), Chairman of the Confederation of Asia Pacific Employers (CAPE) and is a Trustee of the International Islamic Thought and Civilisation (ISTAC) Trust Fund, appointed by the International Islamic University Malaysia.



TAN SRI DATUK YONG POH KON

Immediate Past President of the Federation of
Malaysian Manufacturers
(YONG-POH-KON@epf.gov.my)

Tan Sri Datuk Yong Poh Kon, Managing Director of Royal Selangor International Sdn Bhd, was re-appointed to the Board on 1 June 2013. He graduated from University of Adelaide, Australia, with First Class Honours in Mechanical Engineering in 1968.

He has served as a Board member of Bank Negara Malaysia, a member of the National Economic Consultative Council and was a founding Commissioner of the Malaysian Communications and Multimedia Commission.

For over three decades, Tan Sri Yong has been associated closely with the Federation of Malaysian Manufacturers (FMM) and is currently its Immediate Past President. He was appointed by the Prime Minister as Co-Chair of PEMUDAH, the task force to facilitate business, together with the Chief Secretary of Malaysia from 2007 until 2013. In February 2009, he was appointed as a member of the Advisory Board of the Malaysian Anti-Corruption Commission.

Members of the Board - Employers Representatives (Cont'd.)



DATUK MOHD HASNOL BIN AYUB

President of Sabah Bumiputera Chamber of Commerce (SBCC)
(MOHD-HASNOL@epf.gov.my)

Datuk Mohd Hasnol bin Ayub was appointed on 1 June 2009. He holds a Master of Business Administration from University of Wales, Cardiff, United Kingdom.

Apart from his responsibility as Executive Director / Chief Executive Officer of the Institute for Development Studies Sabah (IDS), he is also President of the Sabah Bumiputera Chamber of Commerce (SBCC).



DATUK ABANG HAJI ABDUL KARIM BIN TUN ABANG HAJI OPENG

President of the Sarawak Chamber of Commerce and Industry (SCCI)
(ABDUL-KARIM@epf.gov.my)

Datuk Abang Haji Abdul Karim Bin Tun Abang Haji Openg was appointed on 13 July 2013.

He graduated with a Bachelor of Economics (Hons) from University of Malaya and a Master of Management from the Asian Institute of Management, the Philippines.

Datuk Abang Haji Abdul Karim has served as a Senior Independent Non-Executive Director of Ta Ann Holdings Berhad since 2 October 1999. He sits on the Board of Amanah Saham Sarawak (ASSAR) and is the Chairman of Brooke Dockyard and Engineering Works Corporation.

He has held various public positions, including as President of Sarawak Chamber of Commerce and Industry (SCCI), Deputy Chairman of Sarawak Convention Bureau (SCB), Board Member of Malaysia Productivity Corporation (MPC), founding Director of BIMP-EAGA Business Council (BEBEC) and first Chairman of BIMP-EAGA Malaysian Business Council (BEMBC) Sarawak Chapter. He is also a member of the Sarawak Islamic Council and Lembaga Baitulmal and Wakaf Sarawak, and an official member of the general committee of the Malaysian International Chamber of Commerce and Industry (MICCI) representing Sarawak.

Members of the Board - Employees Representatives



MR. MOHD KHALID BIN ATAN

President, Malaysian Trades Union Congress (MTUC)
(MOHD-KHALID@epf.gov.my)

Mr. Mohd Khalid bin Atan was appointed on 1 June 2011. He was elected President of the Malaysian Trades Union Congress (MTUC) for the period 2014 to 2016. Prior to holding this position, he was the Deputy President of MTUC. He is also the current Secretary-General of the Timber Employees Union.



MADAM LOK YIM PHENG

Secretary-General, Congress of Unions of Employees in the Public and Civil Services (CUEPACS)
(lokyimpheng@epf.gov.my)

Madam Lok Yim Pheng was appointed on 1 June 2011. She is Secretary-General of the Congress of Unions of Employees in the Public and Civil Services (CUEPACS) for the 2013-2016 term, and the incumbent Secretary-General of the National Union of the Teaching Profession (NUTP). Holding a Degree in Management, she served as a senior assistant teacher and headmistress before her current role as a Seconded Officer in the Public Services Department. She was appointed as a member of the National Council For Occupational Safety and Health and elected to the Board of Education International at the world level. Most recently, she was appointed as a member of the committee set up to review the Standard Operating Procedures (SOP) to prevent leakages in public examinations.

Members of the Board - Employees Representatives (Cont'd.)



MS. CATHERINE JIKUNAN

Secretary of the Malaysian Trades Union Congress Sabah (MTUC Sabah)
(CATHERINE-JIKUNAN@epf.gov.my)

Ms. Catherine Jikunan was appointed on 1 June 2013. She graduated with a Diploma in Banking in 1998 and a Bachelor of Corporate Administration with Honours in 2002, both from Universiti Teknologi Mara. She also obtained a Master's in Labour Policies and Globalisation from University of Kassel and Berlin School of Economy, Germany, in 2008. She worked at Bank Bumiputera (M) Sdn Bhd in Customer Service from 1985-1999, and has been an officer at CIMB Bank Berhad since 1999.

She has been a Board member representing employees at the Social Security Organisation (SOCSO) since 2009 and a member of the Appellate Board from 2005. She has also been representing employees in Sabah on the National Wages Consultative Council since 2010 and on the Sabah Industrial Court Panel since 2005. She is Secretary of the Malaysian Trades Union Congress, Sabah; Deputy Treasurer of the Federation of Bank Employees Malaysia and Vice-President of the Union Network International Asia Pacific.



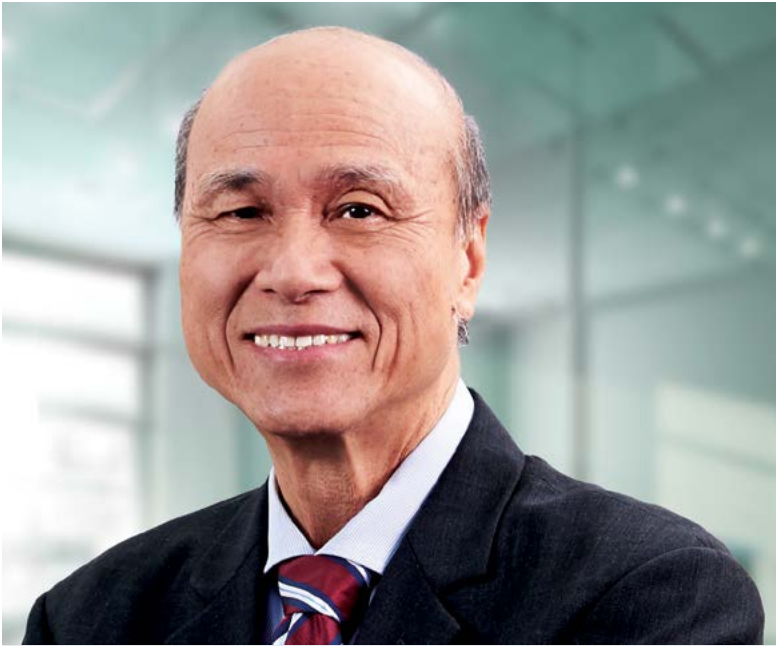
MS. HADIAH BINTI LEEN

President, Sarawak Bank Employees' Union
(HADIAH-LEEN@epf.gov.my)

Ms. Hadiyah binti Leen was appointed on 1 February 2012. She holds a Diploma in Business Administration from the Institute of Professional and Managerial Administration, Kolej Putra, Kuala Lumpur, a Diploma in International Labour Standards, Fundamental Principles and Rights at Work from the ILO Centre in Turin, Italy, and a Certificate in Personnel Management from the Malaysian Institute of Human Resources Management. She completed the Malaysian Women Directors Programme at the NAM Institute for the Empowerment of Women (NIEW) in 2013.

She is an employee of Hong Leong Bank Berhad in its Satok Branch, Kuching. She has a strong record of trade union activity. Since 2001, she has been President of the Sarawak Bank Employees' Union as well as head of Women of the Malaysian Trades Union Congress (MTUC), Sarawak Division. She became a member of the Executive Council of the UNI-Apro Region in 2005, and a member of the panel representing workers in the Industrial Court in 2010. She is also a member of the International Society for Labour and Social Security Law, Malaysia.

Members of the Board - Professionals Representatives



TAN SRI DATUK SERI LEE LAM THYE

Chairman, National Institute of Occupational Safety and Health (NIOSH)
(leelamthye@epf.gov.my)

Tan Sri Datuk Seri Lee Lam Thye was appointed on 1 June 2009. A renowned social activist, he currently serves as Chairman of the National Institute of Occupational Safety and Health (NIOSH), Malaysia, and Vice-Chairman of the Malaysia Crime Prevention Foundation. He is also Chairman of Eco World Foundation and a Trustee of the 1Malaysia Foundation.



DATUK THOMAS GEORGE A/L M.S. GEORGE

(THOMAS-GEORGE@epf.gov.my)

Datuk Thomas George A/L M.S. George was appointed on 1 June 2013. He holds a Master's in Public Administration from George Washington University, USA.

He served as Deputy Director before being appointed as the Director of Planning and Research in the Public Services Department, and Senior Project Coordinator of Management Development and Quality Programme at the National Institute of Public Administration.

Datuk Thomas George was Secretary-General of the Ministry of Human Resources from 27 May 2006 until 21 April 2009 and Secretary-General of the Ministry of Works from 22 April 2009 until he retired.

Members of the Board - Professionals Representatives and Ex-Officio



TUAN HAJI MD JAFAR ABDUL CARRIM

(MD-JAFAR@epf.gov.my)

Tuan Haji Md Jafar Abdul Carrim was appointed to the EPF Board for the second time on 1 June 2013. He was earlier a Board member in the same capacity from 1 July 2001 until 31 May 2007. He holds a Bachelor (Hons) in Civil Engineering from Loughborough University of Technology, United Kingdom, and is a member of the Old Age Financial Protection Chair, EPF, at University Malaya.

He is a member of the Institution of Engineers, Malaysia, and was a Professional Engineer on the Board of Engineers, Malaysia, until 2006.

Tuan Haji Md Jafar is currently Director at RHB Bank Group. He formerly held directorships in companies within the Sime Darby Group and was a Director and Chairman of a number of non-listed public and private companies.

Tuan Haji Md Jafar is the immediate Past President of the Malaysian Employers Federation (MEF), and was a Board Director of Malaysian Productivity Corporation (MPC). He also sat as a Council Member of the National Labour Advisory Council and was a member of the Industrial Master Plan 3 (IMP3) Committee, National Health Financing Mechanism Technical Committee, National Budget Focus Group on Developing a First-Class Mindset and the Curriculum Development Board for Polytechnics and Community Colleges.

He started his career as an engineer in the civil service where he was promoted to Assistant Director (Buildings) of the Public Works Department in Perak before joining Sime Darby in 1984. He served in various capacity in Sime Darby and was Divisional Director of the Allied Products and Services Division before embarking on his current career as a management consultant. From 2006 to 2008, he was also the Managing Director of Kaypi Technologies Sdn Bhd.



DATUK SHAHRIL RIDZA RIDZUAN

Chief Executive Officer - EPF
(srr@epf.gov.my)

Datuk Shahril Ridza Ridzuan, 44, was appointed as Chief Executive Officer effective 16 April 2013. He was previously Deputy Chief Executive Officer (Investment) of the EPF since 1 December 2009.

He holds a Master of Arts (First Class) from Cambridge University and Bachelor of Civil Law (First Class) from Oxford University, and has been called to the Malaysian Bar and the Bar of England and Wales.

Prior to joining the EPF, he was the Managing Director of Malaysian Resources Corporation Berhad (MRCB), where he was responsible for developing KL Sentral into one of the main commercial centres in Malaysia. His success at MRCB saw him being named Property CEO of The Year by the FIABCI Malaysia branch in 2009. He previously served Pengurusan Danaharta Nasional Berhad, and was involved in corporate recovery and credit restructuring following the Asian financial crisis of 1997.

He is presently a Non-Executive Board Member of Media Prima Berhad, Malaysia Building Society Berhad, Pengurusan Danaharta Nasional Berhad and Malaysian Resources Corporation Berhad.

Alternate Members of the Board - Government Representatives



DATUK AHMAD BADRI MOHD ZAHIR

(1.5.2014 – 31.5.2015)

Secretary, Strategic Investment Division,
Ministry of Finance



DATO' MOHTAR B. MOHD ABD RAHMAN

(1.6.2013 – 31.5.2015)

Director, Service Division, Public Service
Department



DATO' HAJI ROMLI BIN HAJI HASSAN

(16.6.2014 – 31.5.2015)

Deputy Secretary-General (Operations),
Ministry of Human Resources



DATU HAJI MISNU HAJI TAHA

(1.6.2013 – 31.5.2015)

Deputy State Secretary of Sarawak
(Human Resources)



DATUK HAJI NORDIN SIMAN

(1.6.2013 – 31.5.2015)

Director-General, State Public Service
Department of Sabah

7 MEMBERS OF THE
INVESTMENT PANEL
ENSURING
THE INTEGRITY
OF OUR INVESTMENT

Members of the Investment Panel



TAN SRI SAMSUDIN BIN OSMAN

Chairman
(sam@epf.gov.my)

Tan Sri Samsudin bin Osman has been Chairman of the Investment Panel for eight years, beginning 1 February 2007.

Prior to this, he served as President of Putrajaya Corporation, Chief Secretary to the Government, Director-General of the Public Service Department, Secretary-General of the Ministry of Home Affairs, Secretary-General of the Ministry of Domestic Trade and Consumer Affairs, Federal Secretary of Sabah and Deputy Secretary-General of the Ministry of Transport.

He is currently Chairman of BIMB Holdings Berhad, Kwasa Land Sdn Bhd, the Board of Directors of Universiti Utara Malaysia (UUM) and a Director of Sime Darby Berhad. He is also Pro-Chancellor of Universiti Malaysia Terengganu (UMT), Chancellor of University College Bestari, Chairman of the National Unity Consultative Council (NUCC) and Chairman of the Board of Trustees of the Mahathir Science Award Foundation. He holds a Master of Public Administration from the Pennsylvania State University, USA.



DATUK AHMAD BADRI BIN MOHD ZAHIR

Secretary of Strategic Investment Division, Ministry of Finance
(AHMAD-BADRI@epf.gov.my)

Datuk Ahmad Badri Bin Mohd Zahir was appointed for a year beginning 1 May 2014. He holds a Degree in Land and Property Management from Universiti Teknologi MARA and a Master of Business Administration from University of Hull, United Kingdom.

He was previously Senior Valuation Executive at CH William Talhar & Wong Sdn Bhd and a Director Advisor of the Asian Development Bank in Manila, the Philippines.

He is also a Director of Syarikat Danajamin Nasional Berhad, Kuala Lumpur International Airport Berhad (KLIAB), DanaInfra Nasional Berhad, Perbadanan Kemajuan Negeri Selangor (PKNS) and Islamic Corporation for the Development of the Private Sector (ICD).

Members of the Investment Panel (Cont'd.)



DATUK NOR SHAMSIAH BINTI MOHD YUNUS

Deputy Governor, Bank Negara Malaysia
(NOR-SHAMSIAH@epf.gov.my)

Datuk Nor Shamsiah binti Mohd Yunus was appointed on 1 March 2008. She is currently the Deputy Governor of Bank Negara Malaysia (BNM), responsible for the divisions that supervise commercial banks (conventional and Islamic banks), investment banks, insurance companies (conventional and takaful) and development of financial institutions. She also oversees the Enforcement and Financial Intelligence Function, Strategic Human Capital Department and BNM's corporate and services functions, including the Finance Department. She is a Board member of BNM, and a member of BNM's Monetary Policy and Financial Stability Policy Committees. She represents the bank in a number of regional and international forums in the area of banking supervision.

She joined BNM in April 1987 and has extensive experience in the development of prudential regulation, legislation, policies and guidelines for the financial sector. She holds a Bachelor of Accountancy from University of South Australia and is a Certified Practising Accountant.



DATO' SRI MOHAMED NAZIR BIN ABDUL RAZAK

Chairman, CIMB Group Holdings Berhad (CIMB Group)
(NAZIR-RAZAK@epf.gov.my)

Dato' Sri Mohamed Nazir bin Abdul Razak was appointed on 1 June 2003. He is currently the Chairman of CIMB Group Holdings Berhad (CIMB Group), CIMB Investment Bank Berhad and PT Bank CIMB Niaga. He was the Chief Executive Officer of CIMB from 1 June 1999 to 31 August 2014.

He graduated from University of Bristol with a Bachelor of Science (Hons) and later obtained a Master of Philosophy from University of Cambridge.

Members of the Investment Panel (Cont'd.)



DATO' MOHAMMED AZLAN BIN HASHIM

Chairman, D&O Green Technologies Bhd.
(MOHAMMED-AZLAN@epf.gov.my)

Dato' Mohammed Azlan bin Hashim was appointed to the Investment Panel on 1 June 2009. He graduated with a Bachelor of Economics from Monash University, Australia, in 1978 and qualified as a Chartered Accountant in 1981. He is a Fellow of the Institute of Chartered Accountants, Australia, a member of the Malaysian Institute of Directors, Institute of Chartered Secretaries and Administrators and the Malaysian Institute of Accountants, as well as an honorary member of the Institute of Internal Auditors, Malaysia.

He currently serves as Chairman of several public listed entities, among others, D&O Green Technologies Bhd, SILK Holdings Bhd and Scomi Group Bhd; and is Deputy Chairman of IHH Healthcare Berhad. He is also a Board member of various government and non-governmental related organisations, including the Labuan Financial Services Authority and Khazanah Nasional Bhd. He is also a member of the Kumpulan Wang Persaraan's (Diperbadankan) Investment Panel.

He has extensive experience in the corporate sector, including financial services and investments, and has served as Chief Executive of Bumiputra Merchant Bankers Bhd, Group Managing Director of Amanah Capital Malaysia Bhd and Executive Chairman of Bursa Malaysia Bhd Group.



MR. DAVID LAU NAI PEK

(DAVID-LAU@epf.gov.my)

Mr. David Lau Nai Pek was appointed on 1 June 2009. He has over 35 years of professional experience in finance and has led financial organisations in Australia, Brunei, China, Malaysia, New Zealand, the Netherlands and the United Kingdom. He retired from Shell Malaysia in August 2011 after serving the Shell Group for about 30 years in various capacities. His major assignments included serving as Finance Director of Shell Malaysia, Finance Director of Shell China, Global Controller of the Exploration & Production Division of Royal Dutch Shell and Vice-President, Finance of Shell International Exploration and Production B.V., the Netherlands.

He holds a Bachelor of Commerce from University of Canterbury, New Zealand, and is a member of the Malaysian Institute of Accountants and the New Zealand Society of Accountants.

He is currently a Non-Executive Director and Chairman of the Board Audit Committee of Axiata Group Bhd a public listed company and three other non-listed companies within the Axiata Group. He is a Non-Executive Director and Chairman of the Board Audit Committee of Malaysian Airlines System Bhd. He also sits on the Board of Shell Refining Company (FOM) Bhd. and KKB Engineering Bhd.

Members of the Investment Panel (Cont'd.)



DATUK SHAHRIL RIDZA RIDZUAN

Chief Executive Officer - EPF
(srr@epf.gov.my)

Datuk Shahril Ridza Ridzuan, 44, was appointed as Chief Executive Officer effective 16 April 2013. He was previously Deputy Chief Executive Officer (Investment) of the EPF since 1 December 2009.

He holds a Master of Arts (First Class) from Cambridge University and Bachelor of Civil Law (First Class) from Oxford University, and has been called to the Malaysian Bar and the Bar of England and Wales.

Prior to joining the EPF, he was the Managing Director of Malaysian Resources Corporation Berhad (MRCB), where he was responsible for developing KL Sentral into one of the main commercial centres in Malaysia. His success at MRCB saw him being named Property CEO of The Year by the FIABCI Malaysia branch in 2009. He previously served Pengurusan Danaharta Nasional Berhad, and was involved in corporate recovery and credit restructuring following the Asian financial crisis of 1997.

He is presently a Non-Executive Board Member of Media Prima Berhad, Malaysia Building Society Berhad, Pengurusan Danaharta Nasional Berhad and Malaysian Resources Corporation Berhad.

Board Members / Investment Panel Members / Alternate Members Who Had Completed Service

1. Y.Bhg Dato' Seri Zainal Rahim Seman
 - Service completed on 13 January 2014 – Board Member representing Government.
2. Y.Bhg Dato' Siti Zauyah Mohd Desa
 - Service completed on 30 April 2014 – Alternate Board Member / Investment Panel representing Treasury.
3. Y.Bhg Dato' Haji Mohd Shariff Bin Hussin
 - Service completed on 17 April 2014 - Alternate Board Member representing Government.

Board Members / Investment Panel Members / Alternate Members Who Are Newly Appointed

1. Y.Bhg Datuk Seri Haji Saripuddin bin Haji Kasim
 - Newly appointed on 1 May 2014 replacing Dato' Seri Zainal Rahim Seman whose service completed on 13 January 2014.
2. Y.Bhg Datuk Ahmad Badri Mohd Zahir
 - Newly appointed on 1 May 2014 replacing Dato' Siti Zauyah Mohd Desa whose service completed on 30 April 2014.
3. Y.Bhg Dato' Haji Romli Haji Hassan
 - Newly appointed on 16 June 2014 replacing Dato' Haji Mohd Sharif Hussin whose service completed on 17 April 2014.

Board and Investment Panel Committees

FINANCE & DEVELOPMENT COMMITTEE

1. Tan Sri Samsudin Osman
(Chairman)
2. Dato' Mat Noor Nawati
(Deputy Chairman)
Alternate: Datuk Ahmad Badri Mohd Zahir
3. Datuk Mohd Hasnol Ayub
4. Ms. Hadiah Leen
5. Tuan Haji Md. Jafar Abdul Carrim
6. Datuk Shahril Ridza Ridzuan
(Ex-Officio)

BOARD DISCIPLINARY COMMITTEE

1. Datuk Seri Haji Saripuddin Bin Haji Kasim
(Chairman)
2. Tan Sri Datuk Amar Haji Mohamad
Morshidi Abdul Ghani
(Deputy Chairman)
Alternate: Datu Haji Misnu Haji Taha
3. Tan Sri Datuk Yong Poh Kon
4. Ms. Hadiah Leen
5. Datuk Thomas George

PROMOTION COMMITTEE

1. Tan Sri Samsudin Osman
(Chairman)
2. Tan Sri Sukarti Wakiman
(Deputy Chairman)
Alternate: Datuk Haji Nordin Siman
3. Datuk Mohd Hasnol Ayub
4. Mr. Mohd Khalid Atan
5. Datuk Thomas George

BOARD AUDIT COMMITTEE

1. Tuan Haji Md. Jafar Abdul Carrim
(Chairman)
2. Dato' Mat Noor Nawati
(Deputy Chairman)
Alternate: Datuk Ahmad Badri Mohd Zahir
3. Datuk Abang Haji Abdul Karim bin Tun
Abang Haji Openg
4. Madam Lok Yim Pheng
5. Datuk Thomas George

PERSONNEL, APPOINTMENT AND SERVICES COMMITTEE

1. Tan Sri Mohamad Zabidi Zainal
(Chairman)
2. Tan Sri Sukarti Wakiman
(Deputy Chairman)
Alternate: Datuk Haji Nordin Siman
3. Tan Sri Azman Shah Haron
4. Ms. Catherine Jikunan
5. Datuk Thomas George
6. Datuk Shahril Ridza Ridzuan
(Ex-Officio)

BOARD DISCIPLINARY APPEAL COMMITTEE

1. Tan Sri Samsudin Osman
(Chairman)
2. Tan Sri Sukarti Wakiman
(Deputy Chairman)
Alternate: Datuk Haji Nordin Siman
3. Datuk Mohd Hasnol Ayub
4. Datuk Abang Haji Karim Bin Tun Abang
Haji Openg
5. Mr. Mohd Khalid Atan
6. Madam Lok Yim Pheng
7. Tan Sri Lee Lam Thye

EPF STRATEGY COMMITTEE

1. Tuan Haji Md. Jafar Abdul Carrim
(Chairman)
2. Datuk Seri Haji Saripuddin Bin Haji Kasim
(Deputy Chairman)
Alternate: Dato' Haji Romli Haji Hassan
3. Tan Sri Datuk Seri Lee Lam Thye
4. Tan Sri Azman Shah Haron
5. Tan Sri Datuk Yong Poh Kon
6. Mr. Mohd Khalid Atan
7. Madam Lok Yim Pheng

BOARD RISK MANAGEMENT COMMITTEE

1. Tan Sri Azman Shah Haron
(Chairman)
2. Tan Sri Datuk Amar Haji Mohamad
Morshidi Abdul Ghani
(Deputy Chairman)
Alternate: Datu Haji Misnu Haji Taha
3. Tan Sri Datuk Yong Poh Kon
4. Ms. Catherine Jikunan
5. Datuk Thomas George
6. Datuk Shahril Ridza Ridzuan
(Ex-Officio)

INVESTMENT PANEL RISK COMMITTEE

1. Dato' Sri Mohamed Nazir Abdul Razak
(Chairman)
2. Dato' Mohammed Azlan Hashim
3. Mr. David Lau Nai Pek
4. Datuk Shahril Ridza Ridzuan
(Ex-Officio)

Shariah Advisory Committee Members 2012-2014



DATO' HAJI MOHD BAKIR HAJI MANSOR

(Chairman)

- Cambridge Overseas School Certificate / Syahadah Ulya (Highest Certificate), Muslim College, Malaysia
- Distinguished Shariah Research Fellow, Centre for Fiqh al-Muamalat, Islamic Banking and Finance Institute of Malaysia (IBFIM)
- Chairman of the Shariah Advisory Committee of BIMB Securities Sdn Bhd and Chairman of the Shariah Committee of IBFIM
- Chairman of the Shariah Committee of the Association of Islamic Banking Institutions Malaysia (AIBIM)
- Member of the Shariah Advisory Body of Syarikat Takaful Malaysia Berhad and Member of the Shariah Panel Committee of Amanah Ikhtiar Malaysia (AIM)
- Shariah Advisor (Individual), registered with the Securities Commission of Malaysia



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- Degree in Shariah from the University of al-Azhar / Master's in Shariah from Cairo University with distinction / PhD from the University of Wales, Lampeter, United Kingdom
- Lecturer (Associate Professor in Islamic law), Islamic Law Department, Ahmad Ibrahim Kulliyah of Laws, International Islamic University Malaysia
- President, Association of Shariah Advisors in Islamic Finance (ASAS)
- Deputy Chairman, Shariah Advisory Council (SAC), Securities Commission of Malaysia
- Chairman, Shariah Committee of Maybank Islamic and Shariah Advisory Board of Barclays Capital (DIFC, Dubai)
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- BA (Hons) in Islamic Jurisprudence and Legislation, University of Jordan, Amman, Jordan / PhD in Principles of Islamic Jurisprudence (Usul al-Fiqh), University of Edinburgh, Scotland, United Kingdom
- Executive Director of International Shariah Research Academy for Islamic Finance (ISRA)
- Deputy Chairman of the Shariah Advisory Council (SAC), Bank Negara Malaysia
- Member of the Shariah Advisory Board, Yassar Limited and Member of the Islamic Advisory Board, HSBC Insurance Singapore
- Member, Shariah Standard Board of Accounting and Auditing Organisation for Islamic Financial Institutions (AAOIFI), Bahrain
- Chairman of Maldives Monetary Authority Shariah Board
- Shariah Advisor (Individual), registered with the Securities Commission of Malaysia