



Income Inequality: Malaysia Case Study

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'THE NEW NARRATIVE : TURNING THE TIDE ON INEQUALITY'

Is inequality inevitable?



100 people - \$100



60 - \$90



40 - \$60



20 - \$80



40 - \$50



40 - \$30



20 - \$80



20 - \$60



20 - \$40



20 - \$20



20 - \$10

Spontaneous inequality

- We often look for **causes of inequality** as arising from **unequal original endowments** or from **socio-political power relations**
- But **inequality can arise from normal human activity**, unforced in day-to-day transactions – **inequality is inevitable and part of the human condition**
- Even if all income was distributed evenly and there was an equitable system of power-relations **we would see inequality**, relative poverty, absolute poverty and abject poverty arising **within a few iterations**
- This then causes power an imbalance of power relations, opportunities and outcomes which leads to **structural inequality and structural poverty** across demographics
- We will **focus on poverty in old age**

Poverty in old age: Role of pension systems

Basic Definition: To provide an income (pension) for people who no-longer work (retired)

Functional Definition: To ensure seniors have a decent standard of living

Economic

- Maintain consumption of the older cohort – consumption smoothing
- Encourages savings through structured funds
- Provides funds for investment and growth
- Minimises labour market distortions

Social

- Provides social equity for the older age cohort
- Reduces the burden on the younger age cohort
- Provides security and peace of mind for the older cohort
- Supports a “social contract” or a “social market economy”

Developmental

- Pension funds become active investors in financial markets
- Pension funds can support structural development
- Provides liquidity for capital markets for financial market development
- Pension funds can promote ESG and responsible management practices

Building a sustainable pension system

World Bank (2008)

- **Adequate** - benefits prevent poverty in old age
- **Affordable** - Is within the financing capacity
- **Sustainable** - Financially sound and maintainable
- **Predictable** - Benefits protected, indexed and risk adjusted
- **Equitable** - Redistribution between lifetime rich and lifetime poor
- **Robust** - Withstands economic, demographic, political or other shocks

OECD (Bi-annual Themes)

- 2005 - Conceptual framework
- 2007 - Private pensions
- 2009 - Economic crises
- 2011 - Adequacy vs sustainability
- 2013 - Housing, financial wealth and public services
- 2015 - Incomplete careers
- 2017 - Flexible retirement
- 2019 - Non-standard work
- 2020 - Impact of Covid-19

WEF (2017)

- Increasing life expectancies and lower birth rates
- Lack of easy access to pensions
- Inadequate savings rates
- Long term low growth environment
- Low levels of financial literacy
- High degree of individual responsibility to manage pension

A comprehensive pension model

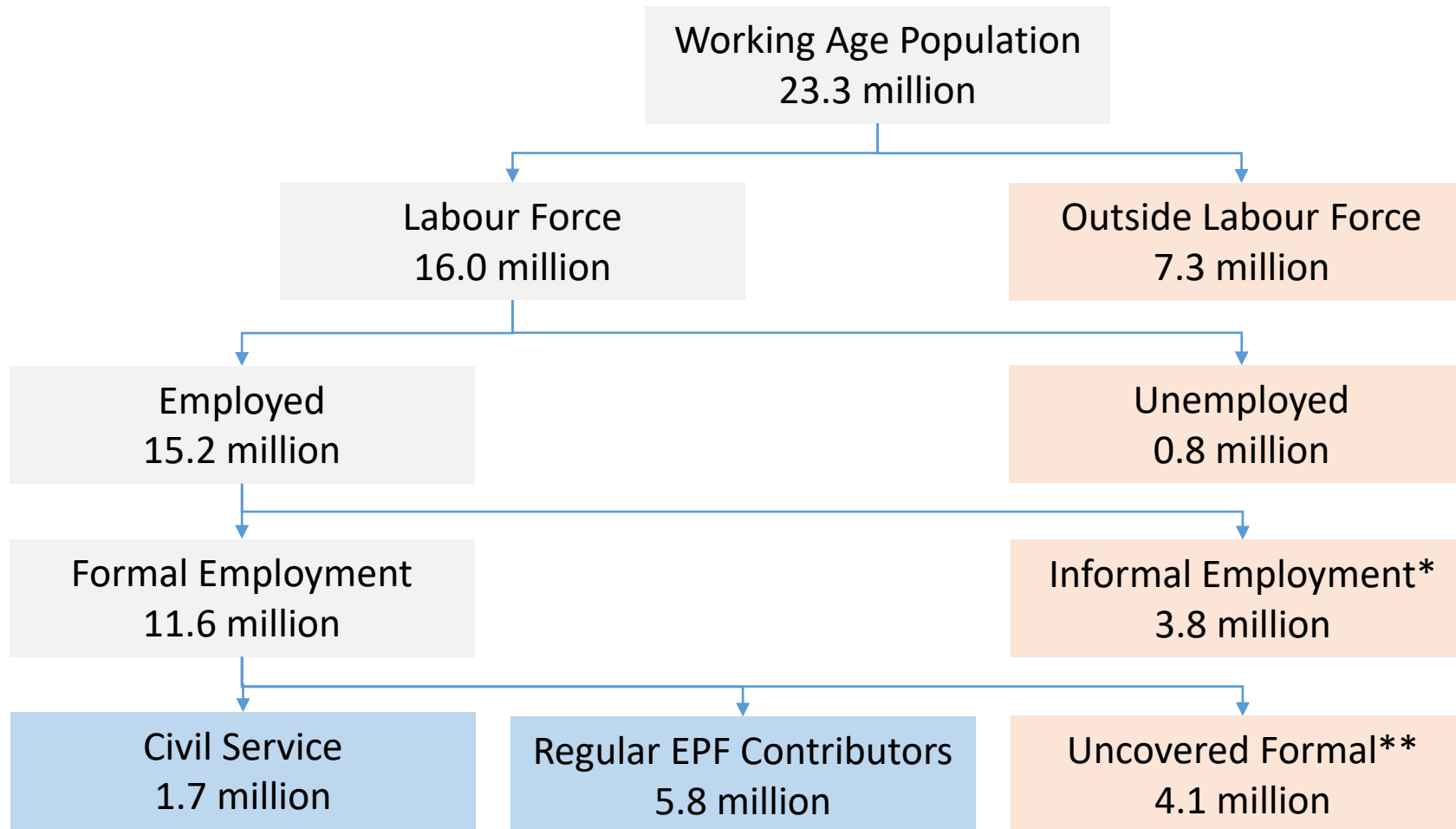
World Bank (2008-2020)

- **Zero Pillar**
 - Non-contributory social assistance financed by the state, fiscal conditions permitting
- **First Pillar**
 - Mandatory with contributions linked to earnings and objective of replacing some portion of lifetime pre-retirement income
- **Second Pillar**
 - Mandatory defined contribution plan with independent investment management
- **Third Pillar**
 - Voluntary taking many forms (e.g. individual savings; employer sponsored; defined benefit or defined contribution)
- **Fourth Pillar**
 - Informal support (such as family), other formal social programs (such as health care or housing), and other individual assets (such as home ownership and reverse mortgages).

OECD (2005-2020)

- **First Tier - Mandatory, Universal, Redistributive**
 - Social protection
 - Targeted to restrict costs
 - Residence-based Basic Pension
 - Contributions-based Basic Pension
 - Minimum
- **Second Tier - Mandatory, Earnings-related**
 - Public - Defined Benefits, Funded Defined Contributions, Notional Defined Contributions, Points
 - Private - Defined Benefits, Funded Defined Contributions
- **Third Tier - Voluntary, Earnings-related**
 - Private - Defined Benefits, Defined Contributions

85% of Malaysians face old-age poverty



Around **16 million** people of working age have **no formal pension cover**

This is **69% of the working age population**

EPF estimate that **73% of their active members** have inadequate cover

Taken together **around 87% of the working age population** have inadequate cover

3.6 million people over 60 years old **estimated 2.6 million inadequate cover**

Saving more and working longer

| Age (Years Old) | Working Life (To 60 years) | RM240,000 (RM1,000 per month) | | | RM648,000 (RM2,700 per month) | | | RM540,000 (RM4,500 per month) | | |
|--------------------|-------------------------------|----------------------------------|-------------------|--------------------|----------------------------------|-------------------|--------------------|----------------------------------|-------------------|--------------------|
| | | RM Monthly | % Wages Median | % Wages Average | RM Monthly | % Wages Median | % Wages Average | RM Monthly | % Wages Median | % Wages Average |
| 20 | 40 | 500 | 24% | 17% | 1,350 | 65% | 46% | 1,125 | 55% | 38% |
| 30 | 30 | 667 | 32% | 23% | 1,800 | 87% | 61% | 1,500 | 73% | 51% |
| 40 | 20 | 1,000 | 48% | 34% | 2,700 | 131% | 92% | 2,250 | 109% | 77% |
| 50 | 10 | 2,000 | 97% | 68% | 5,400 | 262% | 184% | 4,500 | 218% | 153% |

| Retirement Age | Extra Work (Years) | Retirement Years | Extra Monthly Pension | |
|-------------------|-----------------------|---------------------|-----------------------|----------------------|
| | | | Median Wage (RM) | Average Wage (RM) |
| 65 | 5 | 15 | 165 | 235 |
| 67 | 7 | 13 | 266 | 379 |
| 70 | 10 | 10 | 495 | 704 |

- Only those at the **early stages of their working life** aiming for the **lowest threshold of retirement** adequacy can save enough
- **Working longer** adds **virtually nothing** to retirement income

An example of a comprehensive pension scheme

| | Pension Type | Objective | Target Income | Target Group | Funding |
|----------------|--------------------------------|--|---|---|---|
| Level 1 | Universal Basic Pension | Minimum basic and decent income for the older cohort | Universal Basic Income / Living Wage income* | All population working and non-working | Non-contributory, contributory, social top-up, investment income from public investment funds |
| Level 2 | Replacement Income Pension | Replace part of early-life income | Percentage of median/average income** | All income earners from whatever source | Income-related shared contributions (employer/employee), investment income from public investment funds |
| Level 3 | Desired Income Pension | Target a desired older-life income and lifestyle | Higher rate lifestyle-based older-life income | Higher income earners | Higher tax-free contributions and savings in public or private funds |
| Level 4 | Non-pension Income Alternative | To incentivise income-earners in older-life | Lifestyle and choice-based older-life income | Older cohort who want to continue to work or earn | Any form of housing, rental, financial, investment or work-based income and social or family help will enjoy tax incentives |

Financing a Universal Basic Pension

| | Total Costs | | | % Government Spending | | | National Pension Fund (RM bn) | | | Tax on T20 Households | | |
|-----|-------------|---------|---------|-----------------------|---------|---------|-------------------------------|---------|---------|-----------------------|---------|---------|
| | RM1,000 | RM2,000 | RM2,700 | RM1,000 | RM2,000 | RM2,700 | RM1,000 | RM2,000 | RM2,700 | RM1,000 | RM2,000 | RM2,700 |
| B10 | 2.2 | 4.3 | 5.8 | 0.7% | 1.3% | 1.8% | 43 | 86 | 117 | 0.8% | 1.6% | 2.2% |
| B40 | 8.6 | 17.3 | 23.3 | 2.6% | 5.2% | 7.0% | 173 | 346 | 467 | 3.3% | 6.6% | 8.9% |
| B70 | 15.1 | 30.2 | 40.8 | 4.6% | 9.1% | 12.3% | 302 | 605 | 816 | 5.8% | 11.5% | 15.5% |

Portfolio Financing (33% each source)

| | | | | | | | | | | | | |
|-----|-----|------|------|------|------|------|-----|-----|-----|------|------|------|
| B10 | 0.7 | 1.4 | 1.9 | 0.2% | 0.4% | 0.6% | 14 | 29 | 39 | 0.3% | 0.5% | 0.7% |
| B40 | 2.9 | 5.8 | 7.8 | 0.9% | 1.7% | 2.3% | 58 | 115 | 156 | 1.1% | 2.2% | 3.0% |
| B70 | 5.0 | 10.1 | 13.6 | 1.5% | 3.0% | 4.1% | 101 | 202 | 272 | 1.9% | 3.8% | 5.2% |

- A modest **UBP can cost as little as 0.7%** of government spending
- For a generous **UBP financing across a portfolio of options** is perfectly feasible
- A radical solution could fund a **UBP by pooling existing government pension funds (RM1.2 trillion)**
- A 5% return would yield RM60 billion which could cover a **living wage pension for 70% of retirees**

Challenges and opportunities in Malaysia

Challenges:

- It may be impossible for many Malaysians to replenish their EPF Account 1 funds over their remaining work-life
- Based on growth projections (World Bank: high income but lower growth) and distribution it may be impossible for many Malaysians to save enough ever
- The future of work and gig-economy makes work and income more precarious for many people
- The 4IR and automation replaces jobs and reduces value-added from work
- An aging population puts greater emphasis on the need for reform of pensions

Opportunities:

- Total pension funds are large across national pension schemes
- Returns on funds have been well managed, strategic asset allocations are sound and inflows and outflows are manageable
- Alternative development models are available so that high income with slower growth is not inevitable
- Future of work and 4IR options can be managed with alternative outcomes
- High quality fund managers and strategy teams are already considering reform options
- There is still plenty of time for reforms provided a start is made now

Key success factors in pension reform

- **Aims and structure**

- Pension coverage is universal – even for new forms of work and those that do not work
- Benefits prevent age-related poverty
- The system design is open, transparent and efficient
- There is an adequate savings rate which does not deplete consumption
- Government or social pension support is available
- Home ownership and other sources of wealth and income are accounted for effectively

- **Sustainability and management:**

- There is an effective investment strategy for the fund including growth assets
- Total assets are sufficient and risk-secure
- The economic environment supports growth and development
- The pension system fully accounts for predictable demographic change

- **Integrity and governance:**

- Regulations are credible, accountable and transparent
- Member protection is enshrined in law,
- The highest governance standards are applied,
- Member communications are clear, regular and timely
- Operating costs and margins for private pensions are not excessive

- **Additional factors:**

- Access to public and private schemes is open and encouraged – even for self-employed
- Pension funds support economic and financial market development, including ESG
- A balance is struck between employee-employer-government contributions
- Adequacy and sustainability does not force higher savings or longer working lives
- Transfer and penalty costs for private pensions are not excessive

THANK YOU

Q&A

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